

**PLETTENBERG BAY COUNTRY CLUB  
ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2017**

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Index**

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The reports and statements set out below comprise the annual financial statements presented to the members:

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The following supplementary information does not form part of the annual financial statements and is unaudited:

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## **INDEPENDENT AUDITOR'S REPORT**

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### **To the members of Plettenberg Bay Country Club**

We have audited the annual financial statements of Plettenberg Bay Country Club, as set out on pages 5 to 15, which comprise the statement of financial position as at 30 June 2017, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and the notes, comprising significant accounting policies and other explanatory information.

### **Committee's Responsibility for the Annual Financial Statements**

The club's committee is responsible for the preparation and fair presentation of these annual financial statements and for such internal control as the committee determines is necessary to enable the preparation of annual financial statements that are free from material misstatements, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these annual financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the annual financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the annual financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the annual financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the annual financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the annual financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Continued-/

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A FULL LIST OF NATIONAL PARTNERS IS AVAILABLE ON REQUEST OR AT [www.mazars.co.za](http://www.mazars.co.za)

## INDEPENDENT AUDITOR'S REPORT

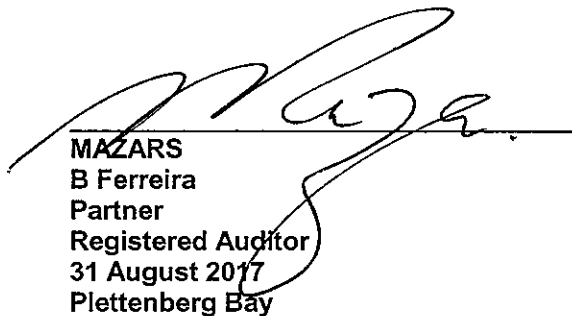
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### Opinion

In our opinion, the annual financial statements of Plettenberg Bay Country Club for the year ended 30 June 2017 are prepared, in all material respects, in accordance with the basis of accounting described in note 1 to the annual financial statements.

### Supplementary information

Without qualifying our opinion, we draw attention to the fact that supplementary information set out on pages 16 to 19 does not form part of the annual financial statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.



MAZARS  
B Ferreira  
Partner  
Registered Auditor  
31 August 2017  
Plettenberg Bay

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Committee's Responsibilities and Approval**

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The committee is required to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the club as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the basis of accounting as set out in Note 1 to the financial statements. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the accounting policies of the Plettenberg Bay Country Club and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

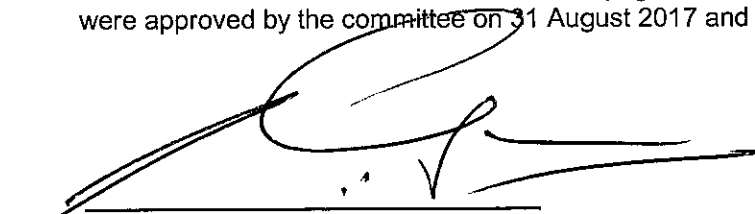
The committee acknowledges that they are ultimately responsible for the system of internal financial control established by the club and places considerable importance on maintaining a strong control environment. To enable the committee to meet these responsibilities, the committee sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the club and all employees are required to maintain the highest ethical standards in ensuring the club's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the club is on identifying, assessing, managing and monitoring all known forms of risk across the club. While operating risk cannot be fully eliminated, the club endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The committee is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The committee has reviewed the club's cash flow forecast for the year to 30 June 2018 and, in the light of this review and the current financial position, they are satisfied that the club has, or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the club's annual financial statements. The annual financial statements have been examined by the club's external auditors and their report is presented on pages 2 to 3.

The annual financial statements set out on pages 5 to 15, which have been prepared on the going concern basis, were approved by the committee on 31 August 2017 and were signed by:



Chairperson

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Statement of Financial Position as at 30 June 2017**

<b>Figures in Rand</b>	<b>Note(s)</b>	<b>2017</b>	<b>2016</b>
<b>Assets</b>			
<b>Non-Current Assets</b>			
Property, plant and equipment	2	9,879,654	9,962,410
<b>Current Assets</b>			
Inventories	4	134,316	142,361
Trade and other receivables	3	261,807	51,245
Cash and cash equivalents	5	6,236,673	5,687,825
		<b>6,632,796</b>	<b>5,881,431</b>
<b>Total Assets</b>		<b>16,512,450</b>	<b>15,843,841</b>
<b>Funds and Liabilities</b>			
<b>Funds and Reserves</b>			
Funds		1,129,291	864,839
Accumulated reserves		11,297,070	11,119,221
		<b>12,426,361</b>	<b>11,984,060</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and other payables	6	4,038,807	3,836,451
Current tax payable		47,282	23,330
		<b>4,086,089</b>	<b>3,859,781</b>
<b>Total Funds and Liabilities</b>		<b>16,512,450</b>	<b>15,843,841</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Statement of Comprehensive Income**

<b>Figures in Rand</b>	<b>Note(s)</b>	<b>2017</b>	<b>2016</b>
Revenue	7	13,450,946	11,923,186
Other income		1,322,727	1,238,627
Operating expenses		(14,590,701)	(12,783,026)
<b>Operating surplus</b>	<b>8</b>	<b>182,972</b>	<b>378,787</b>
Investment revenue	9	365,537	228,345
Transfer of funds (to) Asset replacement stabilization fund		(300,000)	(250,000)
Transfer of funds (to) Tennis club-house renovation fund		-	(120,000)
<b>Surplus before taxation</b>		<b>248,509</b>	<b>237,132</b>
Taxation	10	(40,660)	(16,708)
<b>Total comprehensive surplus for the year</b>		<b>207,849</b>	<b>220,424</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Statement of Changes in Funds and Reserves**

Figures in Rand	Chairman's fund	Caddies' fund	Captains' fund	Asset replacement stabilization fund	Tennis club-house renovation fund	Total reserves	Accumulated reserves	Total equity
<b>Balance at 01 July 2015</b>	<b>69,346</b>	<b>162,129</b>	<b>226,855</b>	<b>-</b>	<b>-</b>	<b>458,330</b>	<b>10,898,797</b>	<b>11,357,127</b>
Surplus for the year	-	-	-	-	-	-	220,424	220,424
Transfers in/(out)	(10,164)	17,310	29,363	250,000	120,000	406,509	-	406,509
<b>Total movements for the year</b>	<b>(10,164)</b>	<b>17,310</b>	<b>29,363</b>	<b>250,000</b>	<b>120,000</b>	<b>406,509</b>	<b>220,424</b>	<b>626,933</b>
<b>Balance at 01 July 2016</b>	<b>59,182</b>	<b>179,439</b>	<b>256,218</b>	<b>250,000</b>	<b>120,000</b>	<b>864,839</b>	<b>11,119,221</b>	<b>11,984,060</b>
Surplus for the year	-	-	-	-	-	-	207,849	207,849
Transfers in/(out)	1,605	121,268	(38,421)	300,000	(120,000)	264,452	(30,000)	234,452
<b>Total movements for the year</b>	<b>1,605</b>	<b>121,268</b>	<b>(38,421)</b>	<b>300,000</b>	<b>(120,000)</b>	<b>264,452</b>	<b>177,849</b>	<b>442,301</b>
<b>Balance at 30 June 2017</b>	<b>60,787</b>	<b>300,707</b>	<b>217,797</b>	<b>550,000</b>	<b>-</b>	<b>1,129,291</b>	<b>11,297,070</b>	<b>12,426,361</b>



**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Statement of Cash Flows**

<b>Figures in Rand</b>	<b>Note(s)</b>	<b>2017</b>	<b>2016</b>
<b>Cash flows from operating activities</b>			
Cash generated from operations	12	2,021,581	1,433,458
Tax paid		(16,708)	-
<b>Net cash from operating activities</b>		<b>2,004,873</b>	<b>1,433,458</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	2	(1,826,462)	(381,523)
Sale of property, plant and equipment	2	4,900	20,000
Interest income		365,537	228,345
<b>Net cash from investing activities</b>		<b>(1,456,025)</b>	<b>(133,178)</b>
<b>Total cash movement for the year</b>		<b>548,848</b>	<b>1,300,280</b>
Cash at the beginning of the year		5,687,825	4,387,545
<b>Total cash at end of the year</b>	5	<b>6,236,673</b>	<b>5,687,825</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Accounting Policies**

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**1. Presentation of annual financial statements**

The annual financial statements have been prepared in accordance with the accounting policies as set out below. The annual financial statements have been prepared on the historical cost basis. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

**1.1 Property, plant and equipment**

Property, plant and equipment are tangible items that are held for use in the production or supply of goods or services, or for rental to others or for administrative purposes; and are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing an asset and restoring the site on which it is located is also included in the cost of property, plant and equipment, when such dismantling, removal and restoration is obligatory.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment as follows:

<b>Item</b>	<b>Average useful life</b>
Leashold improvements	33 years
Furniture and fittings	6 years
Golf carts and motor vehicles	4 years
Clubhouse equipment and appliances	6 years
IT equipment	3 years
Irrigation system - pumps	10 years
Irrigation system - sprinklers	5 years
Grounds machinery and equipment	5 years
Tractors and trailers	6 years
Machinery and electronics	6 years

If the major components of an item of property, plant and equipment have significantly different patterns of consumption of economic benefits, the cost of the asset is allocated to its major components and each such component is depreciated separately over its useful life.

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

Gains and losses on disposals are recognised in surplus or deficit.

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Accounting Policies**

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## **1.2 Financial instruments**

### **Initial measurement**

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through surplus or deficit) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

### **Financial instruments at amortised cost**

These include loans, trade receivables and trade payables and other assets as identified in note . Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in surplus or deficit.

## **1.3 Tax**

### **Current tax assets and liabilities**

The entity has been approved as a recreational club in terms of s30A of the Income Tax Act. Receipts and accruals are exempt from normal income tax in terms of s10(1)(cO) of the Income Tax Act. Receipts and accruals which fall outside of the normal scope of recreational club activities are taxable.

Current tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the reporting date.

The tax liability reflects the effect of the possible outcomes of a review by the tax authorities.

## **1.4 Inventories**

Inventories are measured at the lower of cost and estimated selling price less costs to complete and sell, on the weighted average cost basis.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to the selling price less costs to sell and all losses of inventories are recognised as an expense in the period the write-down or loss occurs.

The amount of any reversal of any write-down of inventories, arising from an increase in the selling price less costs to sell, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Accounting Policies**

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### **1.5 Revenue**

Revenue is measured at the fair value of the consideration received or receivable, excluding sales taxes and discounts.

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the entity has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Service revenue is recognised by reference to the stage of completion of the transaction at the end of the reporting period. The stage of completion is determined by services performed to date as a percentage of total services to be performed.

When the outcome of a transaction involving the rendering of services or construction contracts cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

### **1.6 Borrowing costs**

Borrowing costs are recognised as an expense in the period in which they are incurred.

### **1.7 Funds (Chairman's, Caddies', Captains', Asset replacement's and Tennis club-house renovation)**

The Chairman's fund consists of donations received from Honorary Life Members and surplus whisky draw funds. It is to be used at the discretion of the Chairman with all disbursements requiring full committee approval.

The Caddies' fund comprises the cumulative levy placed on all caddy fees paid. It is to be used at the discretion of the club manager and the Chairman for the welfare of the caddies.

The Captains' fund consists of surplus competition fees. It is to be used at the discretion of the Captains with all disbursements requiring full committee approval.

The Asset replacement stabilization fund consists of surplus funds which have been reserved for future asset purchases. The use of these reserves are subject to committee approval.

The Tennis club-house renovation fund consist of funds which have been reserved for the renovation of the tennis club-house. The use of these reserves are subject to committee approval.

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Notes to the Annual Financial Statements**

Figures in Rand	2017			2016		
	Cost	Accumulated depreciation	Carrying value	Cost	Accumulated depreciation	Carrying value
Building renovations - bowls	-	-	-	56,209	-	56,209
Building renovations - car park	311,419	(9,437)	301,982	423,271	-	423,271
Building renovations - kitchen	-	-	-	88,604	-	88,604
Buildings and amenities	3,924,479	(118,924)	3,805,555	7,446,538	-	7,446,538
Furniture and fixtures	537,415	(378,304)	159,111	525,670	(393,613)	132,057
Golf carts and motor vehicles	1,963,230	(1,786,393)	176,837	1,893,230	(1,453,510)	439,720
Grounds	2,789,014	(84,516)	2,704,498	-	-	-
Grounds machinery and equipment	7,944,359	(5,476,300)	2,468,059	6,354,184	(5,061,930)	1,292,254
IT equipment	216,000	(216,000)	-	194,007	(194,006)	1
Irrigation system	1,351,815	(1,337,853)	13,962	1,446,315	(1,415,078)	31,237
Machinery and electronics	120,223	(109,323)	10,900	-	-	-
Office equipment	627,591	(522,191)	105,400	495,889	(443,370)	52,519
Paving	137,517	(4,167)	133,350	-	-	-
Tractors and trailers	283,147	(283,147)	-	245,498	(245,498)	-
<b>Total</b>	<b>20,206,209</b>	<b>(10,326,555)</b>	<b>9,879,654</b>	<b>19,169,415</b>	<b>(9,207,005)</b>	<b>9,962,410</b>

**Reconciliation of property, plant and equipment - 2017**

	Opening balance	Additions	Transfers	Depreciation	Impairment loss	Total
Building renovations - bowls	56,209	-	-	-	(56,209)	-
Building renovations - car park	423,271	-	58,719	(9,437)	(170,571)	301,982
Building renovations - kitchen	88,604	-	-	-	(88,604)	-
Buildings and amenities	7,446,538	-	(3,283,176)	(118,924)	(238,883)	3,805,555
Paving	-	-	155,796	(4,167)	(18,279)	133,350
Clubhouse equipment and appliances	52,519	107,779	28,675	(83,573)	-	105,400
Machinery and electronics	-	-	28,735	(17,835)	-	10,900
Furniture and fixtures	132,057	-	99,619	(72,565)	-	159,111
Golf carts and motor vehicles	439,720	-	7,666	(270,549)	-	176,837
Grounds machinery and equipment	1,292,254	1,697,824	(8,116)	(513,903)	-	2,468,059
IT equipment	1	20,859	-	(20,860)	-	-
Irrigation system	31,237	-	452	(17,727)	-	13,962
Grounds	-	-	2,911,630	(84,512)	(122,620)	2,704,498
	<b>9,962,410</b>	<b>1,826,462</b>	<b>-</b>	<b>(1,214,052)</b>	<b>(695,166)</b>	<b>9,879,654</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Notes to the Annual Financial Statements**

Figures in Rand 2017 2016

**2. Property, plant and equipment (continued)**

**Reconciliation of property, plant and equipment - 2016**

	Opening balance	Additions	Depreciation	Total
Building renovations - bowls	56,209	-	-	56,209
Building renovations - car park	423,271	-	-	423,271
Building renovations - kitchen	88,604	-	-	88,604
Buildings and amenities	7,446,538	-	-	7,446,538
Clubhouse equipment and appliances	125,425	11,709	(84,615)	52,519
Furniture and fixtures	170,706	-	(38,649)	132,057
Golf carts and motor vehicles	300,531	322,500	(183,311)	439,720
Grounds machinery and equipment	1,807,111	40,556	(555,413)	1,292,254
IT equipment	26,583	6,758	(33,340)	1
Irrigation system	42,559	-	(11,322)	31,237
	<b>10,487,537</b>	<b>381,523</b>	<b>(906,650)</b>	<b>9,962,410</b>

**3. Trade and other receivables**

Containers held under deposit		3,734	3,734
Other receivables		-	4,070
Trade receivables		18,694	13,763
VAT		239,379	29,678
		<b>261,807</b>	<b>51,245</b>

**4. Inventories**

Bar and kitchen		134,316	142,361
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**5. Cash and cash equivalents**

Cash and cash equivalents consist of:

ATM funds		35,900	48,200
Bank - call accounts		4,043,049	2,282,357
Bank - current		1,127,712	565,807
Bank - money market		1,014,012	2,775,461
Cash on hand		16,000	16,000
		<b>6,236,673</b>	<b>5,687,825</b>

**6. Trade and other payables**

Trade payables		572,236	511,204
Amounts received in advance		2,912,889	2,760,154
Club accounts - members		189,885	166,885
Other payables		168,116	164,971
Deposits received		33,973	45,522
Accrued expenses		161,708	187,715
		<b>4,038,807</b>	<b>3,836,451</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Notes to the Annual Financial Statements**

Figures in Rand	2017	2016
<b>7. Revenue</b>		
Playing fees - bowls	29,071	33,662
Playing fees - golf	6,546,452	5,634,864
Playing fees - tennis	25,521	23,500
Subscriptions	3,695,742	3,489,904
Trading revenue - bar	1,436,159	1,237,389
Trading revenue - catering	1,718,001	1,503,867
	<u>13,450,946</u>	<u>11,923,186</u>
<b>8. Operating surplus</b>		
Operating surplus for the year is stated after accounting for the following:		
Profit on sale of property, plant and equipment	4,900	20,000
Impairment on property, plant and equipment	695,166	-
Depreciation on property, plant and equipment	1,214,052	906,650
Employee costs	3,428,408	3,141,813
	<u>5,342,526</u>	<u>4,068,463</u>
<b>9. Investment revenue</b>		
<b>Interest revenue</b>		
Bank	365,537	228,345
	<u>365,537</u>	<u>228,345</u>
<b>10. Taxation</b>		
<b>Major components of the tax expense</b>		
<b>Current</b>		
Local income tax - current period	40,660	16,708
	<u>40,660</u>	<u>16,708</u>
<b>Reconciliation of the tax expense</b>		
Reconciliation between accounting profit and tax expense.		
Accounting profit	248,509	237,132
Tax at the applicable tax rate of 28% (2016: 28%)	69,583	66,397
<b>Tax effect of adjustments on taxable income</b>		
Exempt activities	(28,923)	(49,689)
	<u>40,660</u>	<u>16,708</u>
<b>11. Auditor's remuneration</b>		
Audit fee - current year	42,660	39,500
Audit fee - interim audit	26,514	24,550
Other services	4,050	800
	<u>73,224</u>	<u>64,850</u>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Notes to the Annual Financial Statements**

Figures in Rand	2017	2016
<b>12. Cash generated from operations</b>		
Surplus before taxation	248,509	237,132
<b>Adjustments for:</b>		
Depreciation and amortisation	1,214,052	906,650
Profit on sale of assets	(4,900)	(20,000)
Interest received	(365,537)	(228,345)
Impairment loss	695,166	-
<b>Changes in working capital:</b>		
Inventories	8,045	22,529
Trade and other receivables	(210,562)	(24,831)
Trade and other payables	202,356	133,814
Transfers to reserves	234,452	406,509
	<u>2,021,581</u>	<u>1,433,458</u>

**13. Change in estimate**

**Property, plant and equipment**

The useful lives of various assets were revised by the committee members during the current period. The effect of this revision has increased the depreciation charges for the current year by R 317,290.

There will be no impact on the tax payable, as the company is exempt from income tax in terms of s10(1)(cO) of the Income Tax Act.



**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Detailed Income Statement**

<b>Figures in Rand</b>	<b>Note(s)</b>	<b>2017</b>	<b>2016</b>
<b>Revenue</b>			
Playing fees - bowls		29,071	33,662
Playing fees - golf		6,546,452	5,634,864
Playing fees - tennis		25,521	23,500
Subscriptions		3,695,742	3,489,904
Trading revenue - bar		1,436,159	1,237,389
Trading revenue - catering		1,718,001	1,503,867
	<b>7</b>	<b>13,450,946</b>	<b>11,923,186</b>
<b>Other income</b>			
Bridge income		7,222	6,269
Cash overs		8,729	9,182
Club cards income		2,592	1,539
Discount received		-	1,500
Gains on disposal of assets		4,900	20,000
Golf cart income		1,079,904	944,419
Insurance claim received		12,380	-
Interest received	<b>9</b>	365,537	228,345
Locker and golf cart parking income		134,456	122,025
Sundry income		72,544	128,693
Tree program income		-	5,000
		<b>1,688,264</b>	<b>1,466,972</b>
<b>Expenses (Refer to page 17)</b>		<b>(14,590,701)</b>	<b>(12,783,026)</b>
<b>Operating surplus</b>		<b>548,509</b>	<b>607,132</b>
Transfer of funds (to) Asset replacement stabilization fund	<b>8</b>	(300,000)	(250,000)
Transfer of funds (to) Tennis club-house renovation fund		-	(120,000)
		<b>(300,000)</b>	<b>(370,000)</b>
<b>Surplus before taxation</b>		<b>248,509</b>	<b>237,132</b>
Taxation	<b>10</b>	(40,660)	(16,708)
<b>Surplus for the year</b>		<b>207,849</b>	<b>220,424</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**  
**Detailed Income Statement**

Figures in Rand	Note(s)	2017	2016
<b>Operating expenses</b>			
Advertising		26,233	35,775
Auditors remuneration	11	73,224	64,850
Bad debts		49,945	45,219
Bank charges		261,581	227,022
Cleaning		89,654	92,934
Computer expenses		46,476	38,489
Consulting and professional fees		2,957	2,440
Consumables		61,692	24,795
Cost of sales - bar		692,395	642,557
Cost of sales - catering		1,090,199	957,586
Depreciation, amortisation and impairments		1,909,218	906,650
Development and management fee		72,000	72,000
Employee costs		3,428,408	3,141,813
Fertiliser - tennis and bowls		18,600	15,900
Fuel		12,546	45,229
General expenses		23,371	22,754
Gifts		3,153	279
Golf course expenses	S2	4,557,549	4,339,395
Insurance		135,871	125,251
League expenses		15,913	6,500
Levies		54,336	48,954
Municipal expenses		527,764	489,549
Other expenses		285,848	268,638
Postage		169,716	151,999
Recruitment		7,500	-
Repairs and maintenance - clubhouse		267,473	243,400
Repairs and maintenance - equipment and vehicles		102,420	82,259
Repairs and maintenance - grounds		281,440	429,178
Security		157,352	94,858
Subscriptions		92,671	82,096
Tennis expenses		9,411	10,197
Tools and small equipment		18,961	36,493
Training		2,584	-
Transport and freight		41,740	37,967
Travel - local		500	-
		<b>14,590,701</b>	<b>12,783,026</b>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**

**Supplementary Information**

**1. Golf cart income less expenses**

Hire income - golf carts	1,079,904	944,419
Golf carts - depreciation	(210,273)	(129,868)
Golf carts - repairs and maintenance	(72,999)	(45,887)
Golf carts - employee costs	(122,726)	(133,079)
	<u>673,906</u>	<u>635,585</u>

**2. Golf course expenses**

Travel and transport	150,354	126,071
Staff costs	2,446,841	2,236,697
Fuel and supplies	431,174	456,540
Parts and services	652,768	732,750
Chemicals	91,868	74,684
Fertiliser	384,219	373,943
Irrigation and pumps	75,071	144,943
Other	325,254	193,767
	<u>4,557,549</u>	<u>4,339,395</u>

**PLETTENBERG BAY COUNTRY CLUB**  
**Annual Financial Statements for the year ended 30 June 2017**

**Trading Statement**

Figures in Rand	Note(s)	2017	2016
<b>1. Gross surplus from trading</b>			
		<b>Bar 2017</b>	<b>Bar 2016</b>
Sales		1,436,159	1,237,389
Cost of sales		(692,395)	(642,567)
<b>Gross surplus from trading</b>		<b><u>743,764</u></b>	<b><u>594,822</u></b>
		<b>Catering 2017</b>	<b>Catering 2016</b>
		1,718,001	1,503,867
		(1,090,199)	(957,586)
		<b><u>627,802</u></b>	<b><u>546,281</u></b>
<b>2. Gross surplus percentage</b>			
		<b>Bar 2017</b>	<b>Bar 2016</b>
Gross surplus percentage		<u>52 %</u>	<u>48 %</u>
		<b>Catering 2017</b>	<b>Catering 2016</b>
		37 %	36 %
<b>3. Net surplus</b>			
		<b>Bar 2017</b>	<b>Bar 2016</b>
Gross surplus		743,764	594,822
Expenses		(633,612)	(568,401)
<b>Net surplus (deficit)</b>		<b><u>110,152</u></b>	<b><u>26,421</u></b>
		<b>Catering 2017</b>	<b>Catering 2016</b>
		627,802	546,281
		(604,767)	(575,314)
		<b><u>23,035</u></b>	<b><u>(29,033)</u></b>
<b>4. Net surplus percentage</b>			
		<b>Bar 2017</b>	<b>Bar 2016</b>
Net surplus percentage		<u>8 %</u>	<u>2 %</u>
		<b>Catering 2017</b>	<b>Catering 2016</b>
		1 %	(2)%